

# AGENDA

01 Key Investment Highlights & Market

02 Workforce Management @ ATOSS

03 Go to Market Strategy

04 ATOSS KPI's and Cloud Transformation

05 The ATOSS Share







# 01 ATOSS – Outstanding on key levels

### Highlights

> 30 years

of experience in the market

ATOSS is first mover and innovator in the field of workforce management

Continuous revenue growth



Market leader for workforce management in

DACH



9 currently available software languages

as stock corporation

Top line visibility

42 countries worldwide, thereof 28 in Europe

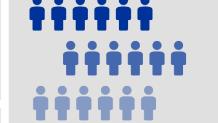
+60% CF to EBIT ratio

+ 25% EBIT margin



500+ employees





~ 3.4 million employees managed with **ATOSS** solutions



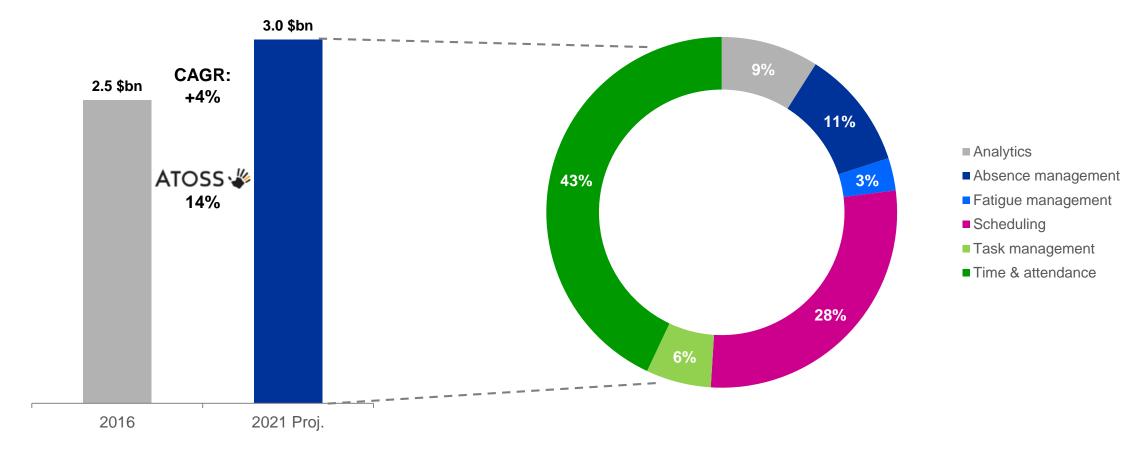
Technology & development leader

Recurring revenues reinforced by increased share of SaaS

**Profound** understanding of customer needs



# 01 Workforce Management Market Market Growth



Source: Statista



# 01 Workforce Management Market Main Drivers

Digitalization of labor world



Increasingly complex regulatory environment





Scarcity of resources and skilled staff

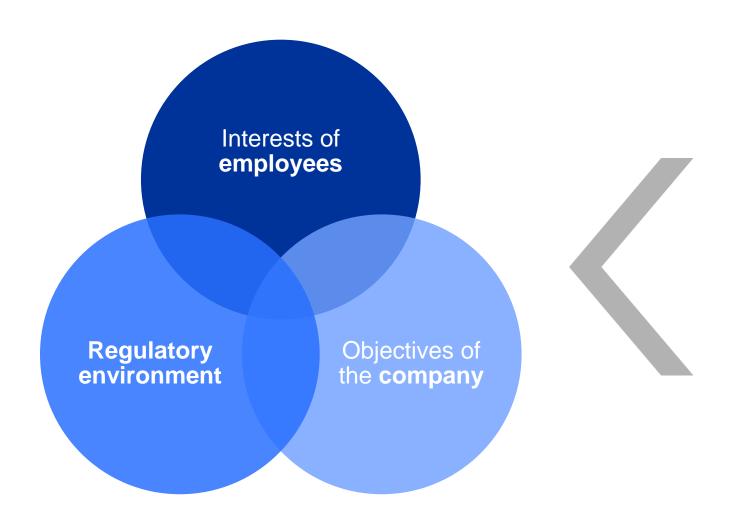


Digitalization, globalization and decentralization resulting in increasing complexity of enterprise organizations



### 01 Managing Complexity

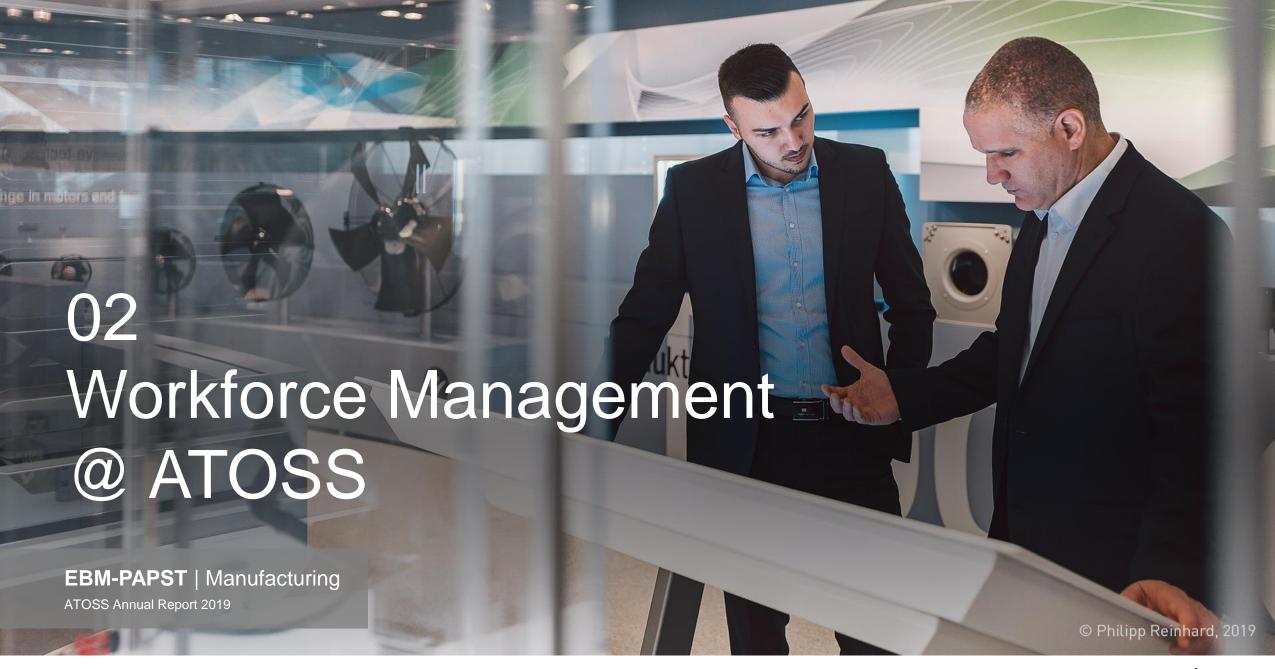
# Workforce Management



# **ATOSS Workforce Management enables**

- Aggregation of all relevant interest groups
- Optimal workforce management







# 02 Workforce Management in a Nutshell

Efficiency via Highly Flexible Staff Deployment

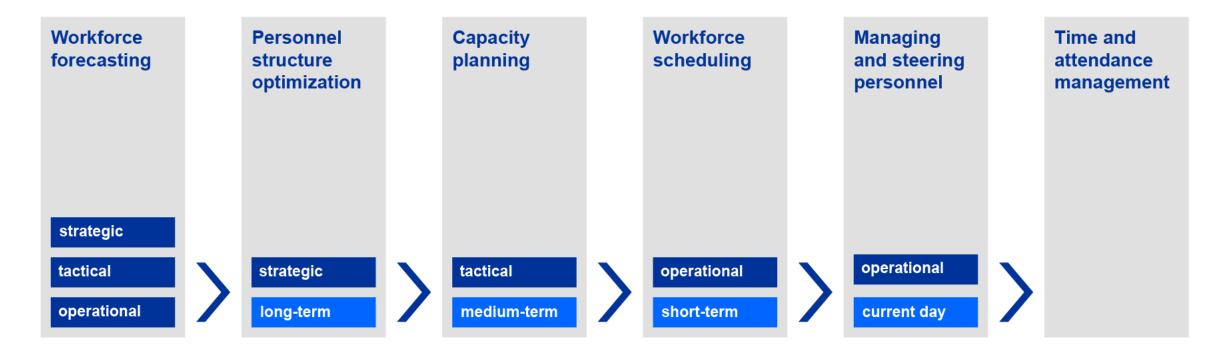
ATOSS helps companies to have ...

the right employees, with the right qualifications, at the right time, at the right place, cost optimised!



### 02 Comprehensive Workforce Management

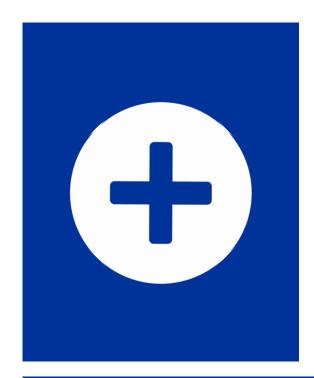
### 6 steps for success







# 02 Effects generated from ATOSS Projects Cross-industry



-15%

Personnel costs with the same number of staff

-70% Planning input

-22%

Balance-sheet provisions

-60%

Residual leave

-82%

Overtime

+5%

Conversion rate

# +11% Revenue

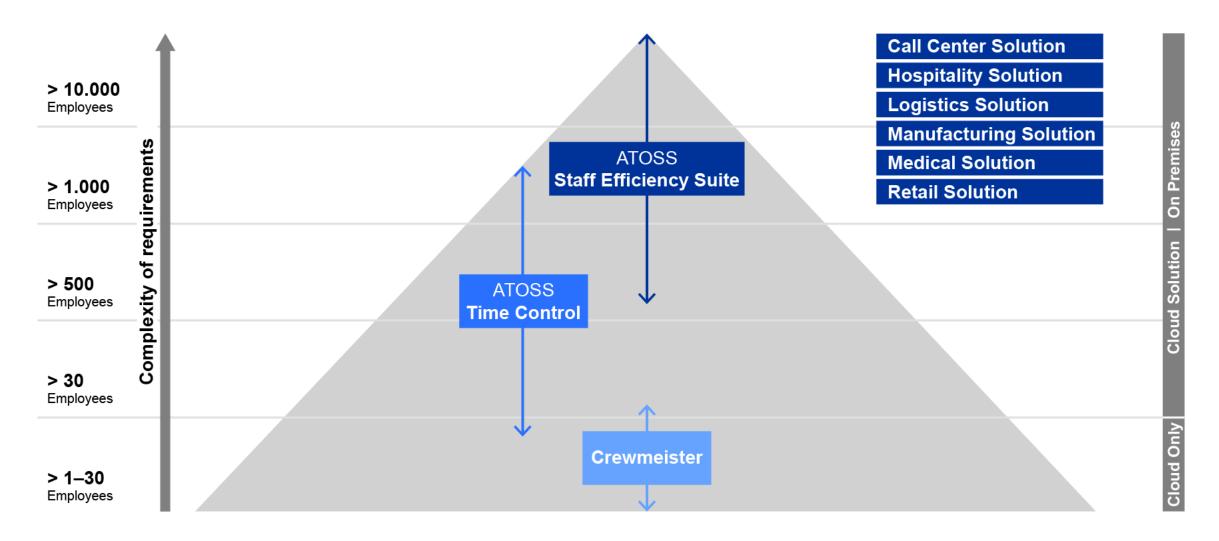






### 03 ATOSS Product Portfolio

As full-range provider, we offer solutions for every requirement





### 03 ATOSS Full Range Strategy

### Crewmeister continues successful development

### **Highlights**

- Customers more than quadrupled in two years
- New product features developed
- High customer satisfaction (Av. Monthly Churnrate improved from 2.2% in 2017 to 1.9% in 2019)

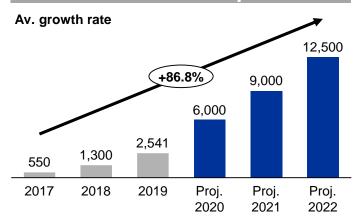
### **Key metrics**

- Av. Customer Acquisition costs (CAC\*): 190 EUR
- Av. Customer Lifetime Value (CLTV\*\*): 800 EUR
- CLTV/CAC-Ratio: 4.2
- Av. Monthly Churnrate: 1.85%

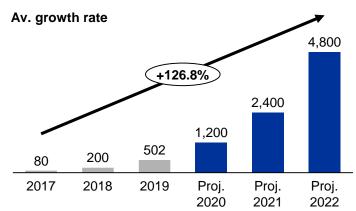
#### **Outlook**

- Continued growth of more than 100% p.a. expected
- Ongoing increase in sales per customer expected (new product features)

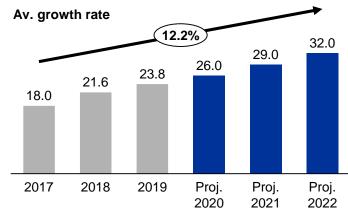
#### **Customer Development**



### **Sales Development (TEUR)**



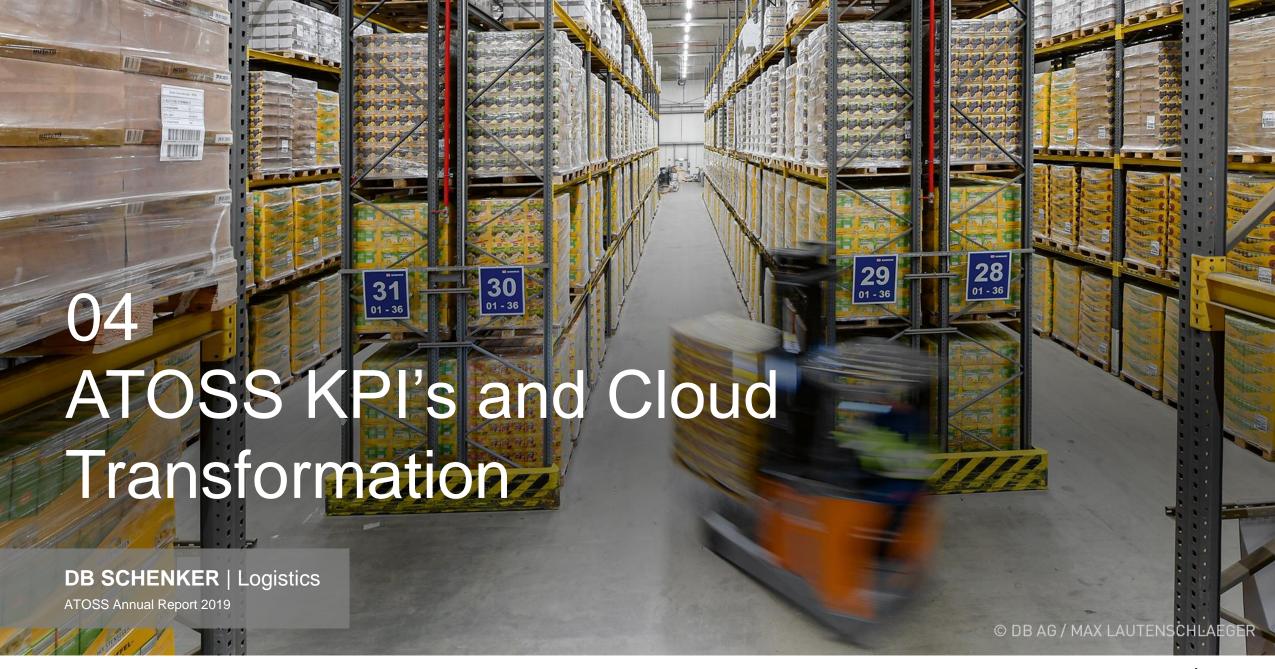
#### Sales/Customer Ratio (EUR)



<sup>\*</sup> CAC (Customer acquisition cost): cost of resources for the business in order to acquire a new customer. Customer acquisition cost involves sales and marketing costs.



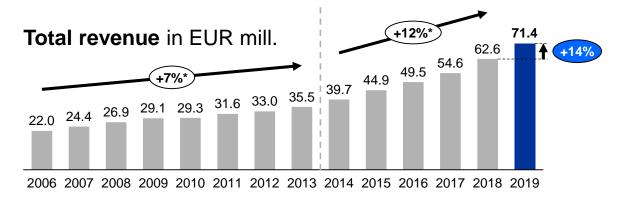
<sup>\*\*</sup> CLTV (Customer lifetime value): estimate of all the future gross profits to be accumulated from a relationship with a given customers.

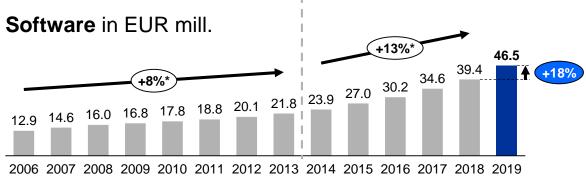


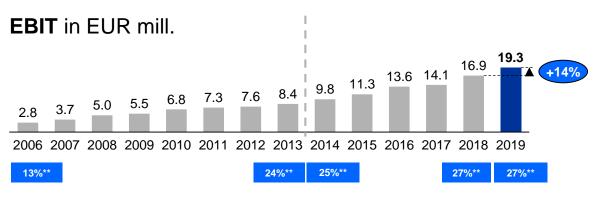


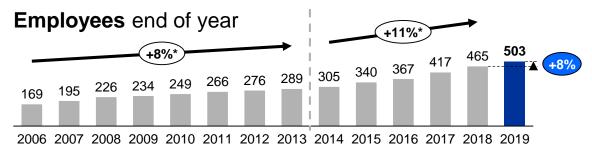
### 04 ATOSS – 14th Record Year in Succession

# Running like Clockwork









- Stable sales and continued positive earnings development
- Long-term security for our customers
- Consistent ongoing investments in portfolio and technology



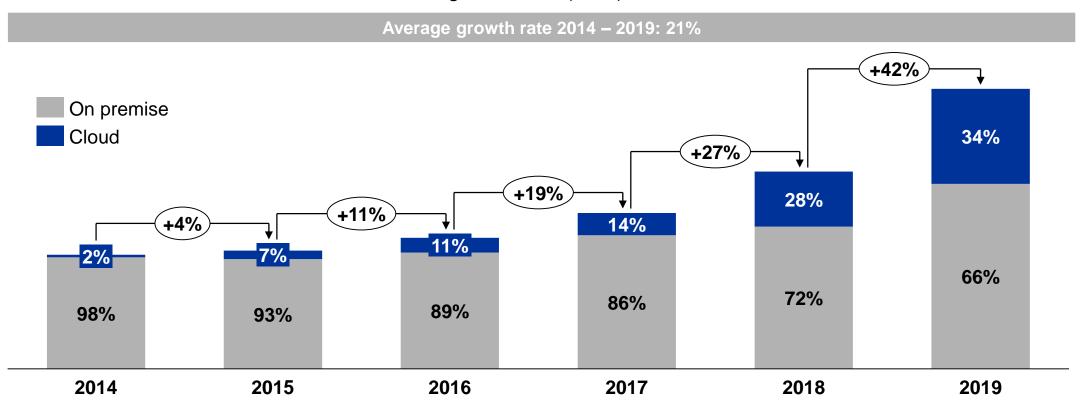
<sup>\*</sup> Average growth rate

<sup>\*\*</sup> EBIT in % of total revenues

### 04 ATOSS Cloud Transformation

### Success in Cloud Transformation with Strong Margins

Software order intake break down in % and growth in % (YOY)



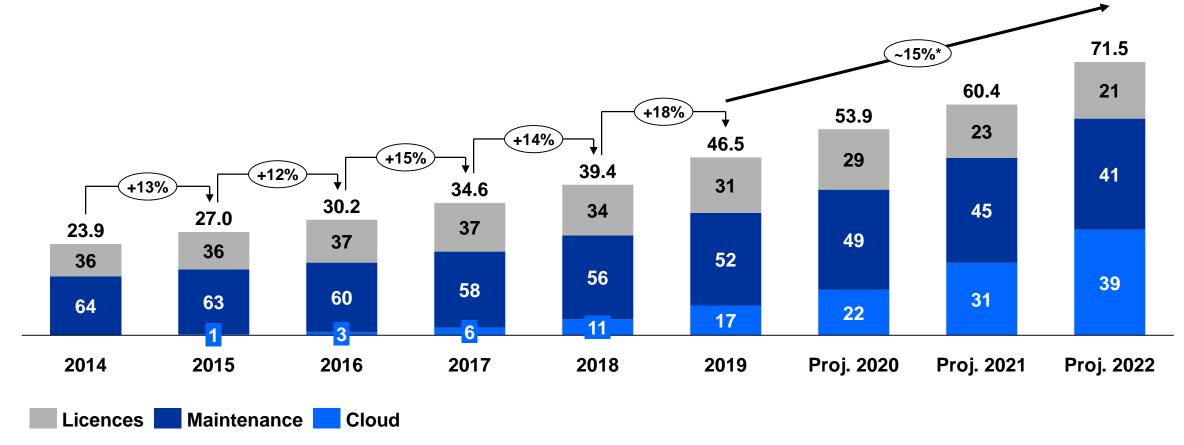
- Strong growth in order intake assures margins during cloud transformation.
- Cloud order intake share expected to rise to 50% by 2022



### 04 ATOSS Cloud Transformation

### Growth Leading the Way for Increased Recurring Revenue

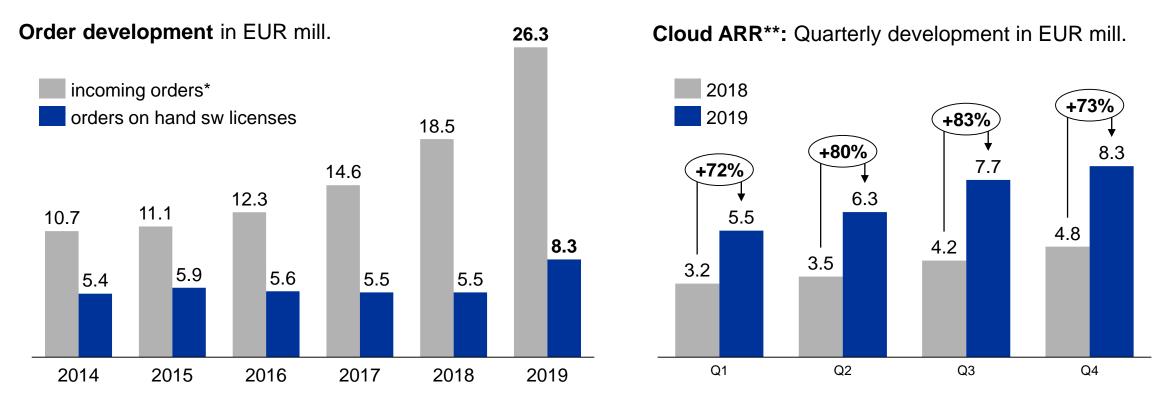
**Software revenue** in EUR mill. and growth in % (YOY)



<sup>\*</sup> Average growth rate



### 04 ATOSS Cloud Transformation



The strong demand for our software licenses and cloud solutions provides an excellent basis for further development of ATOSS

<sup>\*\*</sup> ARR (Annual Recurring Revenue) comprises the turnover generated by the company over the next 12 months on the basis of current monthly cloud usage fees applicable as of the qualifying date incl. Crewmeister



<sup>\*</sup>Software licenses incl. software components of contracted cloud solutions

### 04 ATOSS – Growth Projections 2019 – 2022

# Strong Growth and Margins while building Recurring Revenue

Increasing Share of Recurring Software Revenue from

66%-80%

**Total Revenue Growth** 

p.a. 11-13%

Software Revenue Growth

p.a. 13%-15%

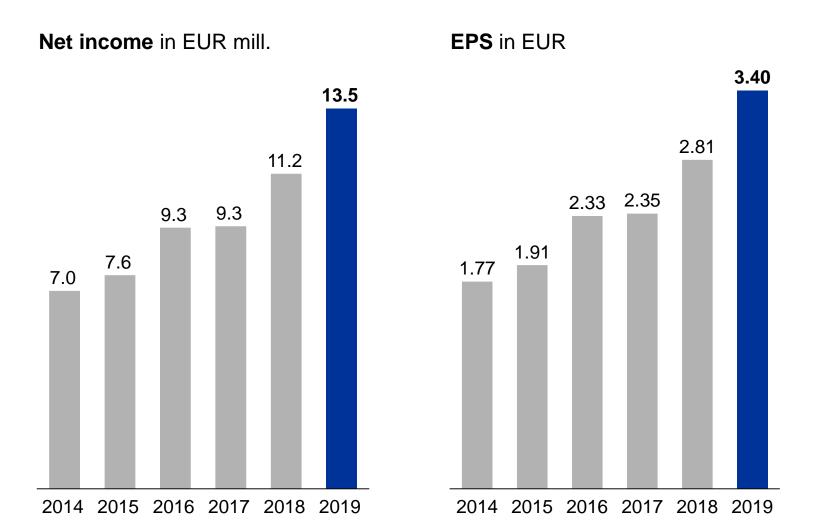
**EBIT** Margin from

25% - 28%

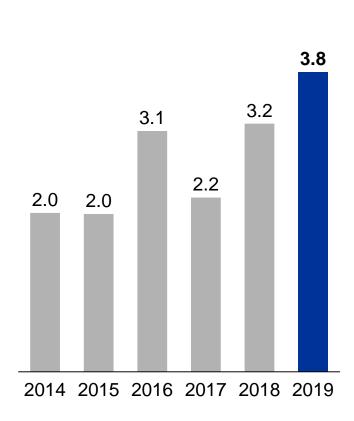


### 04 Financial Strength

### Independence and Security for the Future



### Cashflow per share in EUR



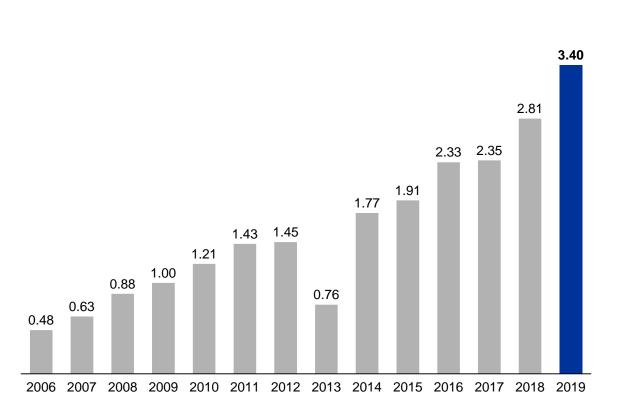




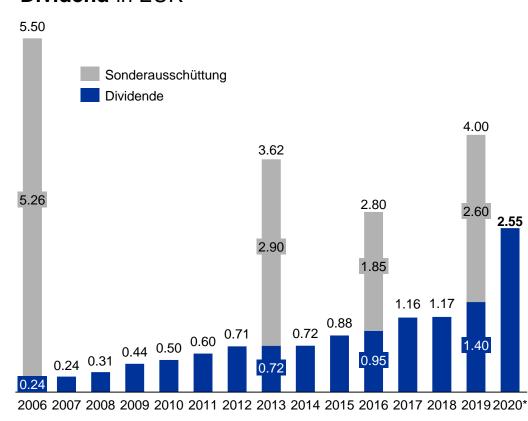


# 05 The ATOSS Share Dividend Policy

**EPS** per 31. December in EUR



#### **Dividend** in EUR



ATOSS stays true to its dividend policy with continuity to the previous year

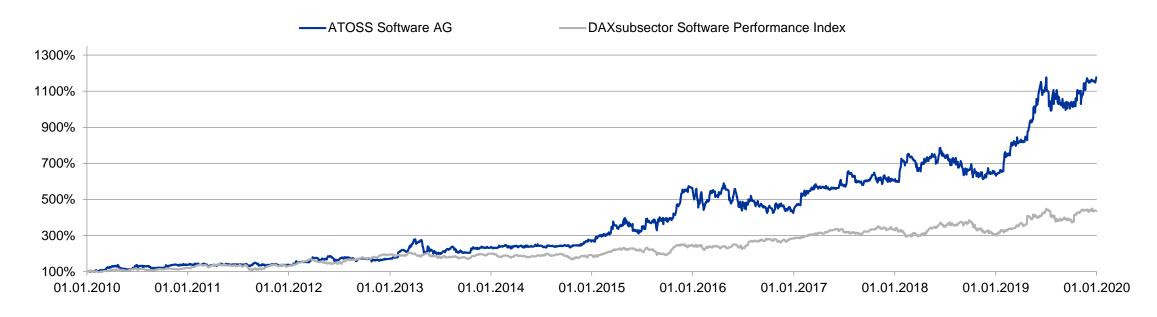


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<sup>\*</sup> In 2006, 2013, 2016 and 2019 with a special dividend

### 05 The ATOSS Share

### Development ATOSS Share 01/2010 – 12/2019



01/01/2010 – 12/31/2019: ATOSS share grows by 1.076%\* while the DAXsubsector Software Performance Index gains 336%.

Sustained increase of shareholder assets

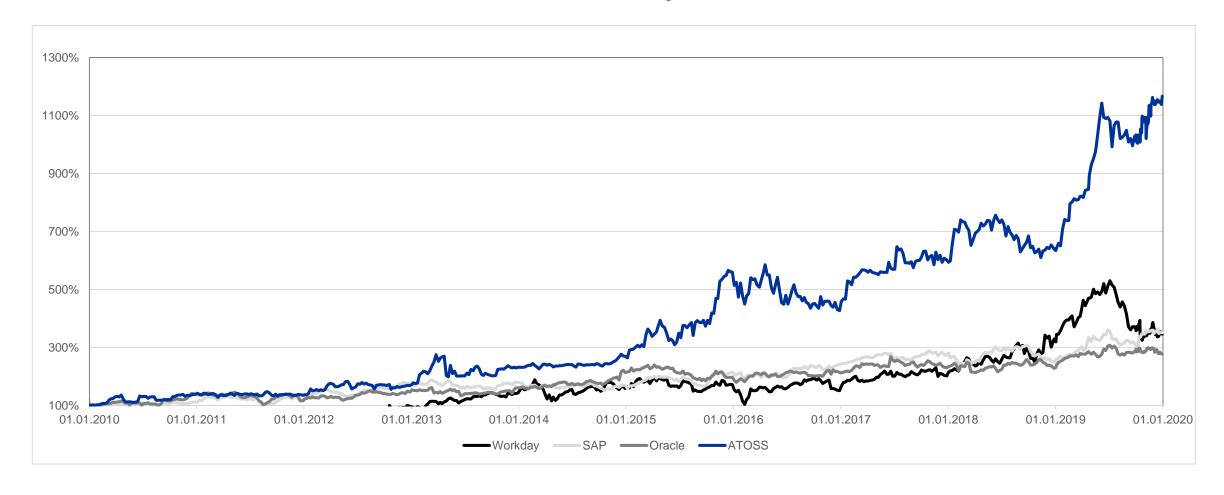
The ATOSS share offers additional upside potential



<sup>\*</sup> XETRA Closing price 01/01/2010 and 12/31/2019 - without integration of special dividend

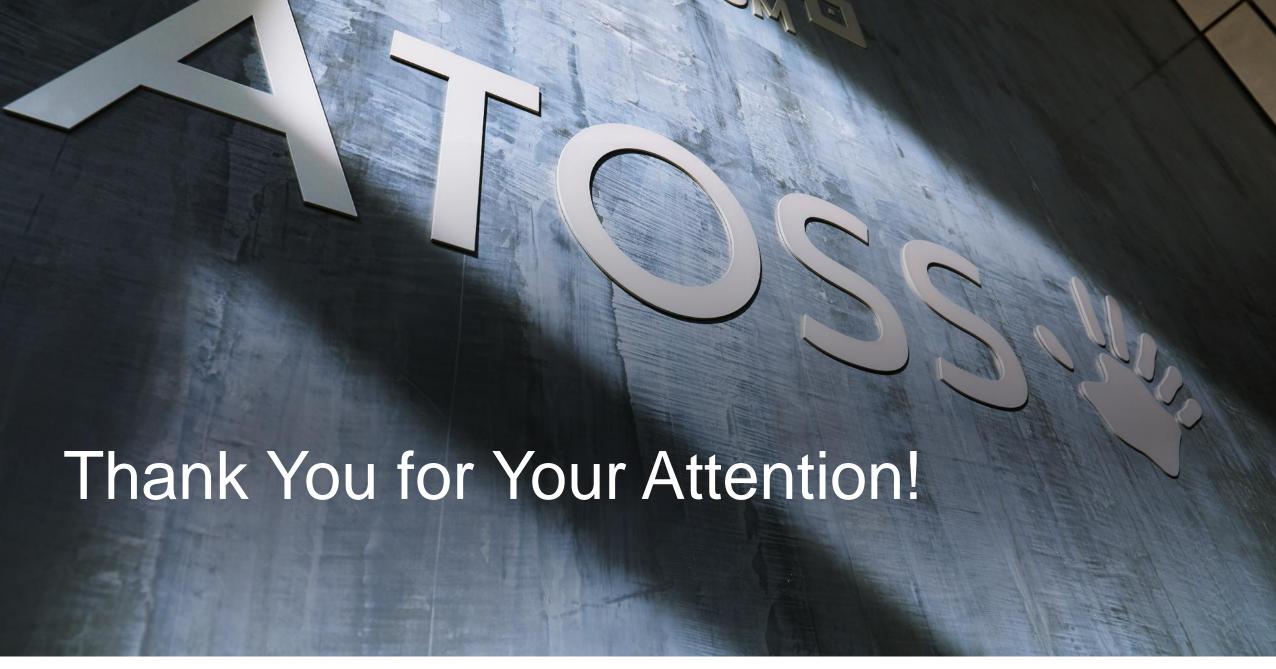
### 05 The ATOSS Share

### ATOSS Performance – Oracle, SAP, Workday



Source: www.comdirect.de (ATOSS Software AG, SAP AG, XETRA; Oracle, Workday: Stock exchange Frankfurt)





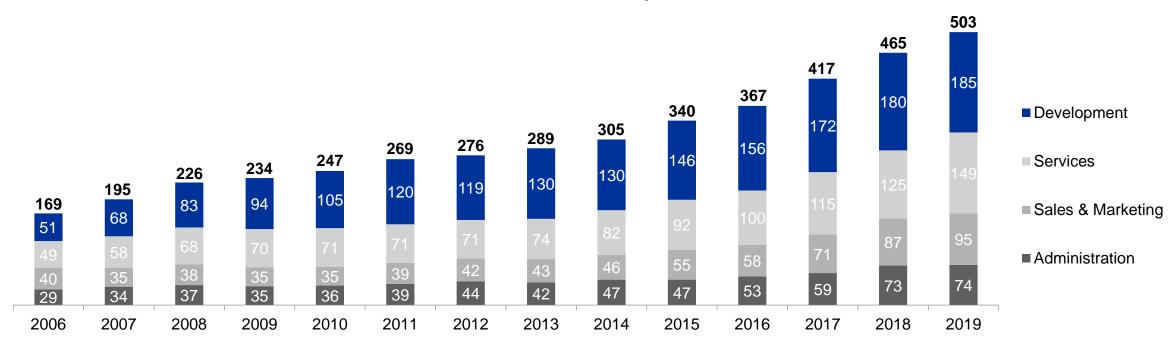






# Continuous Expansion of Personnel Capacities

### **Personnel development**



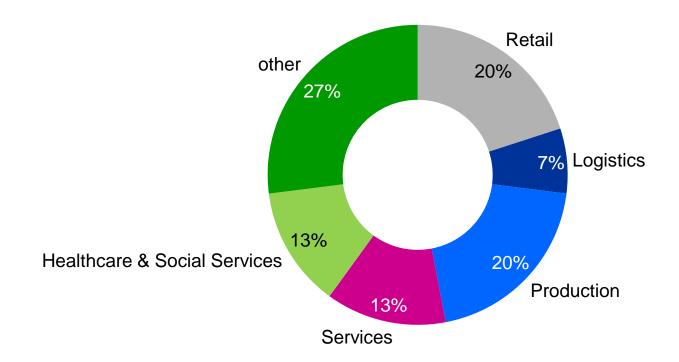
Focused on development and services personnel.

The proportion of those two groups in terms of total personnel has increased by 7% from 2006 to 2019.

**ATOSS** 

# Workforce Management Market

# Sales by Segment



■ The three largest customers account for less than 10 percent of company's sales.



# Gartner study: Today, there is no single provider that can offer workforce management across all regions and segments

There is no single, homogeneous workforce management (WFM) software market. Markets have evolved by industry, geography, organization size [...]. Gartner, Inc. (2014)



- As of today, there is **no provider** that can offer workforce management with unlimited productivity **on a global level**
- International customers have to limit themselves to decentralised, regional solutions.



# Regulatory scheme in mainland Europe requires different approach than in the US to be successful

T&A in mainland Europe is dominated by sheer endless number of rules & regulations

Differences in regulatory environment between Europe and US lead to very complex and individual legal frameworks in CE due to:

- Strong unions and workers council
- Extremely high individuality of company agreements
- High regional diversity of collective labour agreements
- By design, extensive room for interpretation of rules in Europe
- → tens of thousands of variations of legal requirements

Vendors without powerful rules engine fail in mainland Europe

Compliance with magnitude of requirements can only be accomplished by a generic, broad and very powerful rules engine and NOT by customer specific programming

→ Vendors who run T&A based on narrow, standardized rule framework and solve individualism through non-upgradable programming, shipwreck in the face of the diverse European rules and regulations

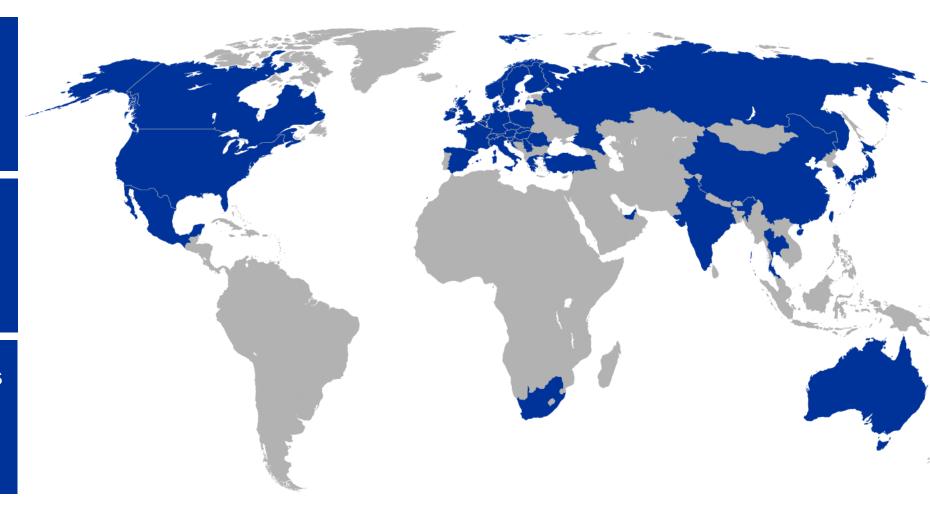


# ATOSS continuously expands international footprint to further develop service offerings for global customers

Localized for 42 countries

9 standard languages + easy dictionary function for entire solution

Team of 149 consultants offering support in 6 different languages (EN, DE, FR, ES, NL, PL)





# Highly flexible, demand-optimized workforce scheduling Digital Workforce Management

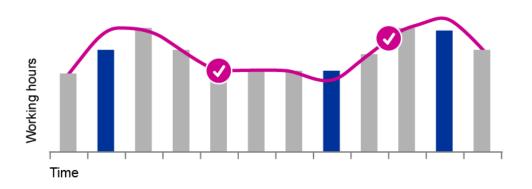
#### **Current situation**

Fluctuation in demand Little flexibility and long response times

#### Goal

Demand and cost-optimized synchronization of working time and order volume

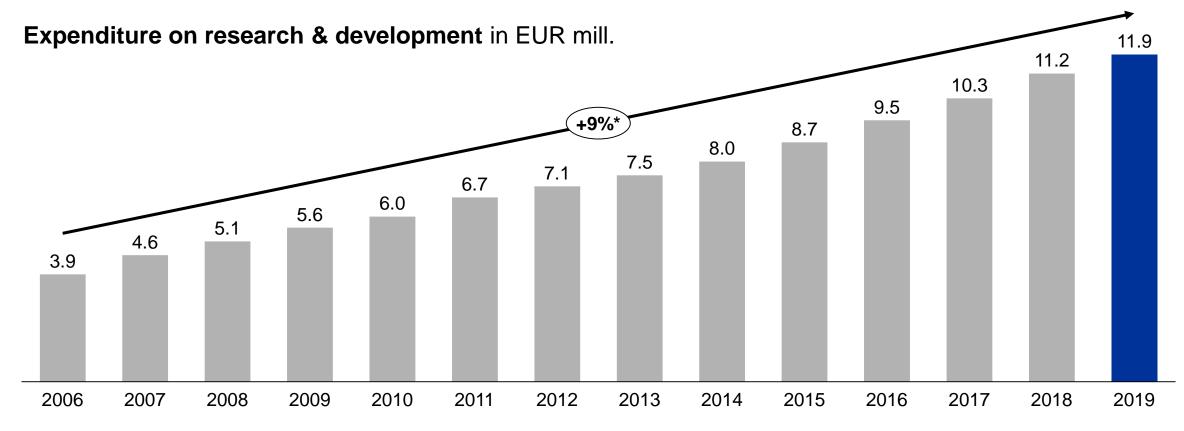




Personnel demand Demand oriented Personnel deployment Non-demand oriented Personnel deployment



### Continuous, ongoing Investments in Research & Development



Continuous increase in development expenditures ensuring the future of our products. ATOSS customer benefit from advanced, leading edge solutions.



<sup>\*</sup>Av. growth rate

# Financial Highlights

### Development over 14 Record Years

+ 250 %

**Total sales** 

+ 505 % O
Software licenses sales

+ 294 % Consulting sales

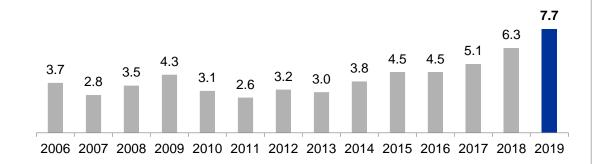
As of 12/2019





### Benchmark for Customer Satisfaction and Stability

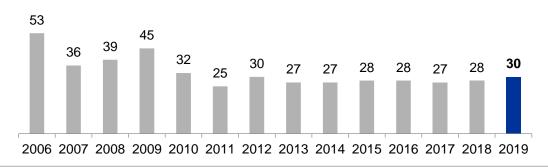
#### Receivables in EUR mill.



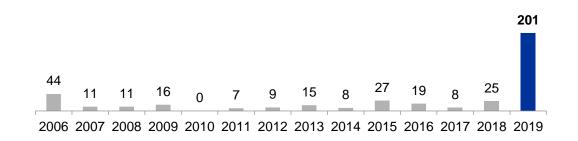
Low volume of receivables and short collection periods reflect good customer relations and well structured business processes.

The extremely low value adjustments are additional, impressive proof of the sound and reliable business model.

### Collection period in days\*



### Value adjustments in kEUR

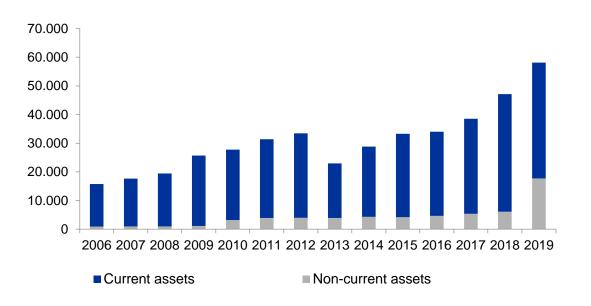




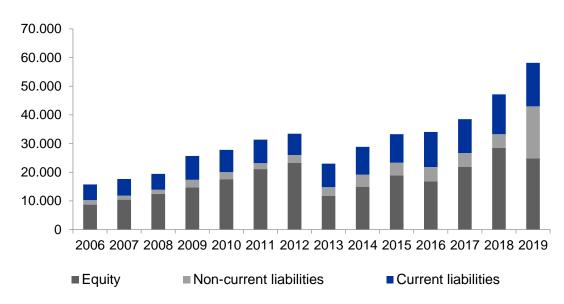
<sup>\*</sup> Gross receivables : Gross sales x 365 As of 12/2019

### Balance Sheet Structure 2006 – 2019

#### **Assets** in kEUR



### Equity & Liabilities in kEUR



Sound structure of balance sheet

Assets: constant solid ratio between current and non-current assets

Equity & liabilities: high equity ratio (2019: 43 percent\*)



<sup>\*</sup>Equity ratio 2019 adjusted for IFRS 16: 53 percent

### ATOSS Full Range Strategy

# Crewmeister - Simple & Affordable Workforce Management in the Cloud

- Time tracking
- Absence management
- Time evaluation
- GPS tracking
- Scheduling
- Communication



- Crewmeister is the starting point for small, non IT-savvy companies
- towards their digital transformation

- Simple
- Affordable
- Mobile
- Online
- No implementation



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